

		2024	2025			2026
		Actual (Audited)	Forecast 12 Months		Original Budget (12 Months)	Adopted Budget
		YTD	31-Dec-25		31-Dec-25	31-Dec-26
	Revenues					
	<i>Operating / Program Revenues</i>					
11-4101	Fees, transports & evaluations	475,312	494,017		475,000	470,000
11-4105	Fees, Co Medicaid Supplemental payment	60,396	55,078		36,000	39,000
11-4173	Other - program related, bad debt collections	6,306	6,047		7,000	6,500
11-4103	Less- Disallowed revenue (contractual allow)	(188,491)	(174,319)		(180,500)	(178,600)
11-4170	Less- Provision for bad debts	(36,887)	(73,401)		(95,000)	(94,000)
11-4120	Less- Allowances, various	(1,570)	(2,500)		(2,500)	(1,500)
11-4180	Collection expense	41	0			0
11-4220	Team outsource revenue	83,235	0		65,000	50,000
11-4223	Special event fee income	300	0			0
11-4330	Grants	3,156	160,000		160,000	45,000
Foundation	Grants - HRT Foundation		0		20,000	20,000
	<i>General Revenues</i>					0
11-4990	Interest income	51,318	49,004		35,000	35,000
11-4800	Other	187	575		2,000	1,000
	Proceeds from sale of property	0	38,600		40,000	0
	Total program and general revenues	453,303	553,101		562,000	392,400
	<i>Tax Revenues</i>					
11-4230	Real property taxes	901,500	845,125		845,125	874,040
11-4234	Rebate/refund/omitted real prop taxes	(2,244)	(1,253)		(1,700)	(1,700)
19-8000	Less County treasurer's fees	(13,500)	(12,678)		(12,678)	(13,111)
11-4235	Specific ownership taxes	54,733	55,904		46,000	48,000
	Total net tax revenues	940,489	887,098		876,854	907,229
		1,407,292	0		0	
	Total revenues	1,393,792	1,440,199		1,438,854	1,299,629

			2024	2025			2026
			Actual (Audited)	Forecast 12 Months		Original Budget (12 Months)	Adopted Budget
	Operations						
12-6160, 12-6	Salaries & wages, medical		312,632	340,000		340,000	340,000
payroll tax (12-	Payroll Taxes		23,526	26,520		26,520	26,520
12-6204	Unemployment insurance tax (above)		18	680		680	680
12-6305	Retirement (457b) contribution		3,016	10,200		10,200	6,000
12-7580	Member wellness program		2,070	3,140		3,140	3,540
12-6250	Workers comp insurance		9,138	15,650		15,650	16,900
12-6301	Health and life		19,030	26,569		23,892	25,932
12-6302	Accident/Health insurance		4,200	4,200		4,800	4,400
12-6410	Uniforms		14,524	13,000		13,000	14,000
12-7570	Security systems maintenance		0	0		-	-
12-7561	Medical supplies		22,894	30,000		30,000	30,000
12-7562	Medications and oxygen supplies		5,387	0		-	-
12-7623	Community paramedicine program		1,739	1,841		1,740	1,750
12-7625	Outsource - Wildland Fire Team (Labor & Trav		65,935	0		45,000	40,000
12-7627	Wildland Fire Team equipment & supplies		1,697	602		1,700	1,000
13-7625	Wildland Fire Team - Training		0	0		2,500	1,500
12-7567	Software, applications and equipment		12,028	22,510		10,691	19,992
16-7715	Repair & Maint - Veh(Outsource)		1,681	0			-
12-7555	FD & Team purchase clearing acct		1,951	0			-
12-7575	Recognition		17,807	21,343		18,000	20,000
12-7578	Workplace Facilitation, Consulting, Coaching		14,935	0			-
12-7620, 12-7	Dispatch, hotspots/mobile/pagers		18,577	19,944		19,000	19,150
	Personal protective disposables & repairs						
	Other operations expense						
	Total operations		552,785	536,199		566,513	571,364
	Safety & Training						
13-7230	Exams & Certifications		2,839	856		700	8,250
13-7211	Training, Travel & Meetings			12,809			8,500
13-7225	Training, Paramedic School		39,453	13,250		44,200	7,000
13-7220	Training, Team Education Allowances			12,701			23,000
13-7410	Training, supplies		403	2,239			1,500
13-7223	Training, Natl Conferences			8,612			700
13-7228	Training, Annual Skills Day			1,294			-
13-7565	Training, Meals and Food		2,539	1,185		2,500	2,500
13-7625	Team Outsource						4,000
	Total safety & training		45,234	52,946		47,400	55,450
	Apparatus & Equipment						
16-7154	Insurance, auto liability		5,142	4,472		5,600	5,500
16-7710	R&M, communications equip		29	1,296		750	1,000
16-7713	Repair & Maintenance		5,783	7,000		7,000	7,000
16-7714	R&M, exterior/body		1,699	1,500		1,500	2,000
16-7726	R&M, medical equipment		4,102	5,000		5,000	5,000
16-7717	R&M, preventive		674	2,500		2,500	2,500
16-7770	Tires		3,127	2,500		2,500	2,500
16-7765	Fuel		6,756	6,712		8,000	8,000
	Total apparatus & equipment		27,312	30,980		32,850	33,500

		2024	2025			2026
		Actual (Audited)	Forecast 12 Months		Original Budget (12 Months)	Adopted Budget
	<i>Facilities/Station</i>					
17-7158	Insurance, package	6,246	6,248		6,400	7,900
17-7590	Cleaning service, other supplies & services	5,391	4,800		4,800	4,800
17-7738	R&M, building & grounds incl security	9,894	7,817		5,000	6,000
17-7750	Trash and recycling	3,282	4,161		3,600	2,280
17-7755	Snow plowing	280	600		600	600
17-7757	Pest control	732	750		750	780
17-7759	TV service	435	500		500	550
17-7765	Electricity	3,224	4,500		4,500	5,200
17-7767	Gas	5,634	8,493		9,000	9,500
17-7770	Water	2,316	2,400		2,400	2,500
17-7775	Septic pumping	6,524	4,200		6,000	-
17-7700	Station supplies	5,260	6,600		6,600	6,600
	Total facilities	49,218	51,069		50,150	46,710
	<i>Administration and Management</i>					
19-6150, 19-6151	Wages & salaries, administrative	152,296	164,000		164,000	172,000
payroll tax (19-6150)	Payroll Tax (FICA) and processing fees	14,081	12,792		12,792	13,416
19-6204	Unemployment insurance	7	328		328	344
19-6250	Workers compensation	5,424	8,750		8,750	9,100
19-6301	Medical and Life Insurance (Admin)	10,717	8,400		15,764	8,400
19-6305	Retirement (457b) (Admin)		4,846		0	5,133
19-6350	Recruiting	267	500		500	500
19-6910	Legal fees	5,808	5,096		10,000	10,000
19-6925	Accounting fees including subscriptions	30,563	22,042		24,000	25,500
19-6935	Billing - contract billing service	9,284	9,667		9,500	10,000
19-6920	Audit fees	8,000	8,400		8,400	10,500
19-7152	Insurance, general & umbrella liability	2,533	2,766		2,700	2,750
19-7153	Insurance, public officials & crime	2,571	2,571		2,700	2,700
19-7215	Meetings, including meals	933	1,600		1,600	1,800
19-7235	Dues and subscriptions	1,283	1,672		1,750	2,173
19-7535	Admin-supplies, printing, computer	1,401	2,200		2,200	2,500
19-7830	Billing-supplies, postage, printing					0
19-7540	Admin--Postage & shipping	6	26		0	0
19-7900	Telephone	2,645	2,137		2,137	1,490
19-7910	Bank & credit card service charges	251	300		300	300
19-7920	Community relations	2,181	6,500		6,500	6,500
19-7905	Election expense	0	71		32,000	0
	Total administration	250,251	264,664		305,921	285,106

		2024	2025			2026
		Actual (Audited)	Forecast 12 Months		Original Budget (12 Months)	Adopted Budget
	<i>Capital Expenditures</i>					
	<i>Vehicles-</i>					
	Ambulance purchase/remount	0	289,162		288,000	
	QRV (Quick Response Vehicle)	2,260	0			
	Power lifts (x3)					
	<i>Medical Equipment-</i>					
	AED					
	Lifepak/AED		0			
	Stretchers		4,258			
	Pram (power)					
	Cardiac Monitor, Stair chairs, ROSQ, other (Gr	2,200	2,200		2,200	4,400
	<i>Other Response Equipment-</i>		0			
	Radio/communications equipment	0	80,000		80,000	
	Wildland Radios					
	E-PCR with computers/ESO Software					
	PPE	1,600	12,000		12,000	4,500
	Other rescue equipment	7,371	0			10,000
	<i>Station Furnishings & Equipment-</i>					
	Furniture and Improvements	1,505	0			
	Snow removal equipment/ATV					
	Oxygen tank cylinder handler					
	Training equipment	4,926	0			42,100
	ID system/Security/Surveillance/Knox					
	Computer equipment and website	0	2,892		3,000	
	<i>Building & Site Improvements-</i>		0		-	
	Emergency generator					
	Engineering/Architectural Feasibility Study (CIP)					
	Station improvements	0	111,750		128,000	140,000
	Station Expansion and parking lot	0	0			
	Station expansion contingency					
	HVAC upgrade	12,997	0			
	Matching funds-grant contingency					
	Total capital expenditures	32,859	502,262		513,200	201,000
19-8005	LOSAP	50,357	50,000		50,000	50,000
	Total expenses	1,008,016	1,488,120		1,566,034	1,243,130
		0			1,578,712	
	Net change in fund balance	385,776	(47,921)		(127,180)	56,499
	or Excess/(Deficiency) of Revenues over Expenditures					

		2024	2025			2026
		Actual (Audited)	Forecast 12 Months		Original Budget (12 Months)	Adopted Budget
	Net change in fund balance	385,776	(47,921)		(127,180)	56,499
	Beginning funds available (general fund)	759,848	759,848		910,856	711,927
	Ending funds available (general fund)	1,145,624	711,927		783,676	768,426
		0				
	Current Assets	2,098,003				
	Less Liabilities	(1,000,706)				
	Other	0				
	Total ending funds available (general fund)	1,097,297				
	Reconciliation to Statement of Activities (GAAP Basis)					
	Net change in fund balance	385,776	(47,921)		(127,180)	56,499
	Add Capital expenditures	32,859	502,262		513,200	201,000
	Deduct Depreciation expense	(91,567)	(150,000)		(150,000)	(150,000)
	Deduct book value of sold assets		0		0	0
	Add principal portion of debt				0	0
	Less comp absences (19-6155)	(48,327)	0		0	0
	Adjustments	0	0		0	0
	Change in net assets ("Net Income/(Loss)")	278,741	304,341		236,020	107,499
	Cash balances -- these funds are cumulative balance for the stated period					
	Cash, beginning balance	767,195				
	Cash, ending balance	1,139,365				
	Increase/(Decrease) in cash	372,170				
	General Fund detail -- cumulative balance for the stated period					
	Restricted for Emergencies (TABOR)	35,000	35,000		35,000	35,000
	Committed for LOSAP Liability	60,000	60,000		60,000	60,000
	Assigned for Ambulance Replacement *	165,000	55,000		55,000	110,000
	Assigned for Septic System	25,000	0		25,000	0
	Unassigned and Prepaids	860,624	561,927		608,676	563,426
	Total funds, ending balance	1,145,624	711,927		783,676	768,426

* cash surplus earmarked for ambulance replacement (cumulative)

Assessed Valuation	241,188,191	241,464,256	249,725,823
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